# Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

Issued unde	er P.A. 2 of 19	68, as	amend	ded.						
Local Gove	ernment Type Towr	nship		Village ✓ Other	Frankfort	ent Name City-County Airport	Authority	County		
Audit Date Opinion Date Date Accountant Report Submitted to State: 6/30/05 9/28/05 12/6/05										
We have audited the financial statements of this local unit of government and rendered an opinion on financial statements prepared in accordance with the Statements of the Governmental Accounting Standards Board (GASB) and the <i>Uniform Reporting Format for Financial Statements for Counties and Local Units of Government in Michigan</i> by the Michigan Department of Treasury.										
We affirn	n that:									
1. We have complied with the Bulletin for the Audits of Local Units of Government in Michigan as revised.										
2. We are certified public accountants registered to practice in Michigan.										
	er affirm the		27.00		ave been disc	losed in the financial sta	atements, includi	ng the notes	, or in t	he report of
You must	check the	appl	icable	box for each item b	elow.					
Yes	✓ No	1.	Certa	in component units/	funds/agencie	es of the local unit are ex	xcluded from the	financial sta	temen	ts.
Yes	Yes No 2. There are accumulated deficits in one or more of this unit's unreserved fund balances/retained earnings (P.A 275 of 1980).						earnings (P.A.			
Yes	Yes Vo 3. There are instances of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of 1968, as amended).						2 of 1968, as			
Yes	✓ No	No 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.								
Yes	✓ No	5.	The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).							
Yes	✓ No	6.	The local unit has been delinquent in distributing tax revenues that were collected for another taxing unit.							
Yes	The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earner  Yes No 7. pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during the year).						he overfunding			
Yes	Yes No 8. The local unit uses credit cards and has not adopted an applicable policy as required by P.A. 266 of 1998 (MCL 129.241).									
Yes Vo 9. The local unit has not adopted an investment policy as required by P.A. 196 of 1997 (MCL 129.95).										
We have	e enclosed	l the	follov	wing:			Enclosed	To Be		Not Required
We have enclosed the following:       Enclosed         The letter of comments and recommendations.       ✓					1			1		
Reports on individual federal financial assistance programs (program audits).								<b>√</b>		
Single Audit Reports (ASLGU).							<b>√</b>			
Certified Public Accountant (Firm Name)  Anderson, Tackman & Company, PLC										
Street Address City  16978 S. Riley Avenue Kincheloe					State MI	ZIP 4978	38			
Accountant digitation				Date 12/6/05						

#### FRANKFORT CITY - COUNTY AIRPORT AUTHORITY

#### BASIC FINANCIAL STATEMENTS

June 30, 2005

#### FRANKFORT CITY - COUNTY AIRPORT AUTHORITY

#### **APPOINTED OFFICIALS**

CHAIRMAN ROBERT C. FOSTER
VICE CHAIRMAN RALPH K. HILLQUIST
SECRETARY ROBERT C. FOSTER
TREASURER LINDA M. WILSON
TRUSTEE RICHARD C. BAYER

MICHAEL E. JONES

TRUSTEE

#### TABLE OF CONTENTS

	<b>Page</b>
INDEPENDENT AUDITORS' REPORT	1
MANAGEMENT'S DISCUSSION AND ANALYSIS	3
BASIC FINANCIAL STATEMENTS:	
Statement of Net Assets	6
Statement of Revenues, Expenses, and Changes in Net Assets	7
Statement of Cash Flows	8
NOTES TO FINANCIAL STATEMENTS	9
REPORT ON COMPLIANCE:	
Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards	15



## ANDERSON, TACKMAN & COMPANY, PLC CERTIFIED PUBLIC ACCOUNTANTS

**KINROSS OFFICE** 

PHILLIP J. WOLF, CPA, PRINCIPAL SUE A. BOWLBY, CPA, PRINCIPAL KENNETH A. TALSMA, CPA, PRINCIPAL

DEANNA J. MAYER, CPA

MEMBER AICPA
DIVISION FOR CPA FIRMS
MEMBER MACPA
OFFICES IN
MICHIGAN & WISCONSIN

#### INDEPENDENT AUDITOR'S REPORT

Members of the Board Frankfort City - County Airport Authority Frankfort, Michigan 49635

We have audited the accompanying financial statements of the business-type activity and major fund of the Frankfort City - County Airport Authority as of and for the year ended June 30, 2005, which collectively comprises the Authority's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activity and major fund of the Frankfort City - County Airport Authority as of June 30, 2005, and the respective changes in financial position and cash flows, where applicable, thereof for the year ended in conformity with accounting principles generally accepted in the United States of America.

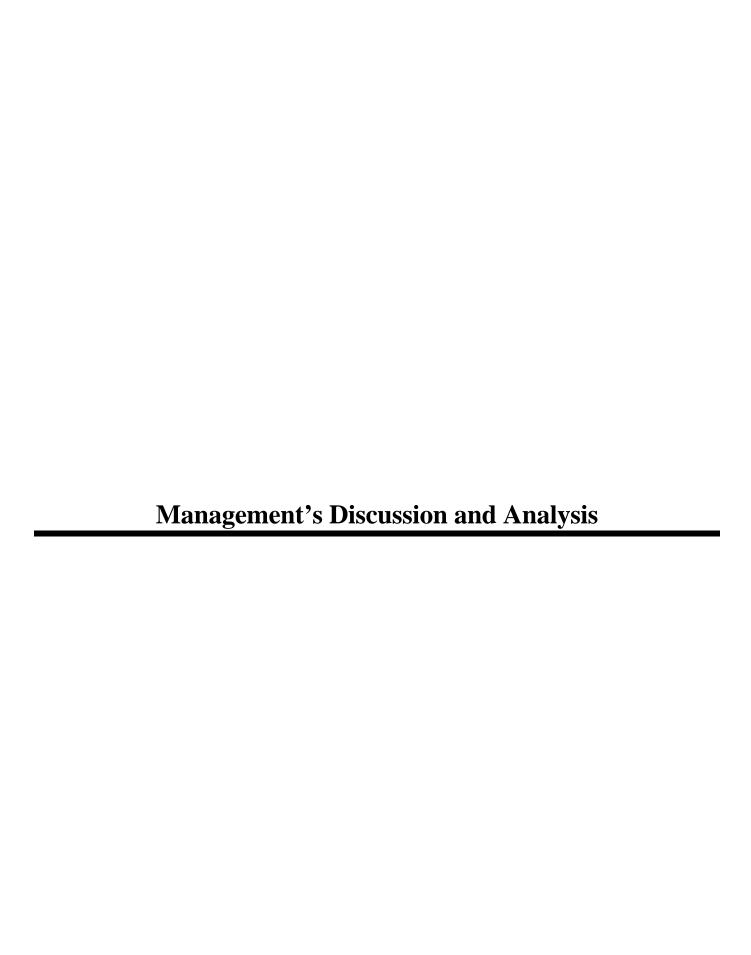
In accordance with *Government Auditing Standards*, we have also issued our report dated September 28, 2005, on our consideration of the Authority's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis on page 3 is not a required part of the financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Anderson, Tackman & Company, PLC Certified Public Accountants

anderson Jackman Co. Pol

September 28, 2005



Management's Discussion and Analysis June 30, 2005

#### **Using this Annual Report**

This annual report consists of a series of financial statements. The Statement of Net Assets and the Statement of Revenues, Expenses, and Changes in Net Assets provide information about the activities of the Authority as a whole and present a longer-term view of the Authority's finances.

#### The Authority as a Whole

The Authority's combined net assets decreased 1.07% from a year ago from \$1,299,267 to \$1,285,302. The business-type activity experienced a \$(13,965) decrease in net assets, primarily as a result of new expenses. In a condensed format, the table below shows a comparison of the net assets as of the current date to the prior year:

In a condensed format, the table below shows the net assets of Frankfort City - County Airport Authority.

		Business-Type Activity			
	2005	2004			
Current Assets Noncurrent Assets	\$ 222,713 1,062,589	\$ 234,533 1,065,040			
Total Assets	1,285,302	1,299,573			
Current Liabilities		306			
Total Liabilities		306			
Net Assets Invested in Capital Assets Unrestricted (Deficit)	1,062,589 222,713	1,065,040 234,227			
Total Net Assets	<u>\$ 1,285,302</u>	<u>\$ 1,299,267</u>			

#### Management's Discussion and Analysis June 30, 2005

The current level of unrestricted net assets for our business-type activity stands at \$222,713, or about 162% of expenses. This is within the targeted range set by the Authority's Board of Directors during its last budget process.

The following table shows the activities of the Authority.

	Business-Type			
	Activity			
	2005		2004	
Revenues				
Charges for Services	\$ 82,58	89 \$	67,766	
Donations	35,1	18	35,000	
Interest and Other	6,13	<u></u>	7,295	
Total Revenues	123,89	91	110,061	
Expenses				
Operations	89,92	20	76,206	
Depreciation Expense	47,93	<u></u>	47,936	
Total Expenses	137,83	<u></u>	124,142	
Change in Net Assets	\$ (13,96	<u>65</u> ) <u>\$</u>	(14,081)	

Management's Discussion and Analysis June 30, 2005

#### **Business-Type Activity**

The Authority's total business-type revenues increased by approximately \$13,830, primarily due to the increase in services.

Expenses increased by about \$13,714 during the year. This was primarily the result of fuel purchases throughout the year.

#### Capital Asset and Debt Administration

At the end of 2005, the Authority had \$1,062,589 invested in a broad range of capital assets, including airport property, hangers and a weather observation terminal.

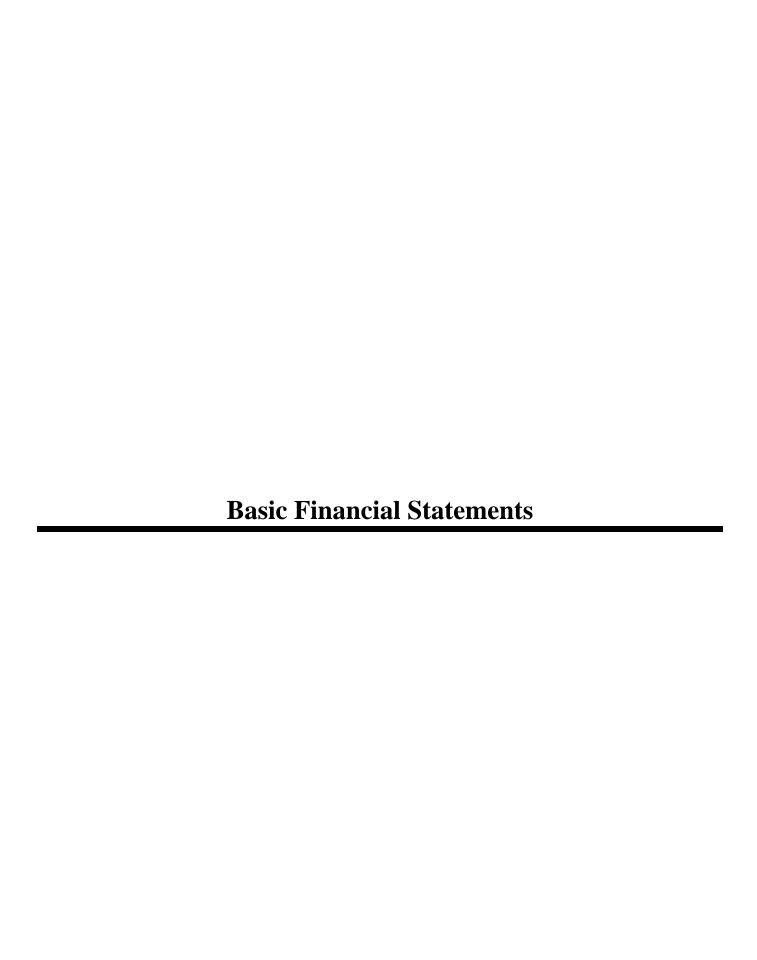
The Authority had no long term debt obligations at year end.

#### Economic Factors and Next Year's Budgets and Rates

A direct reflection of a soft economy, the Authority's 2005 budget will be tight essentially a "hold the line" document when compared to the 2004 program. Insurance costs and fuel continue to increase.

#### **Contacting the Authority's Management**

This financial report is intended to provide our citizens, taxpayers, customers and investors with a general overview of the Authority's finances and to show the Authority's accountability for the money it receives. If you have any questions about this report or need additional information, we welcome you to contact the Authority at 501 Main Street, Frankfort, Michigan or call 231-352-9655.



Statement of Net Assets June 30, 2005

#### **ASSETS**

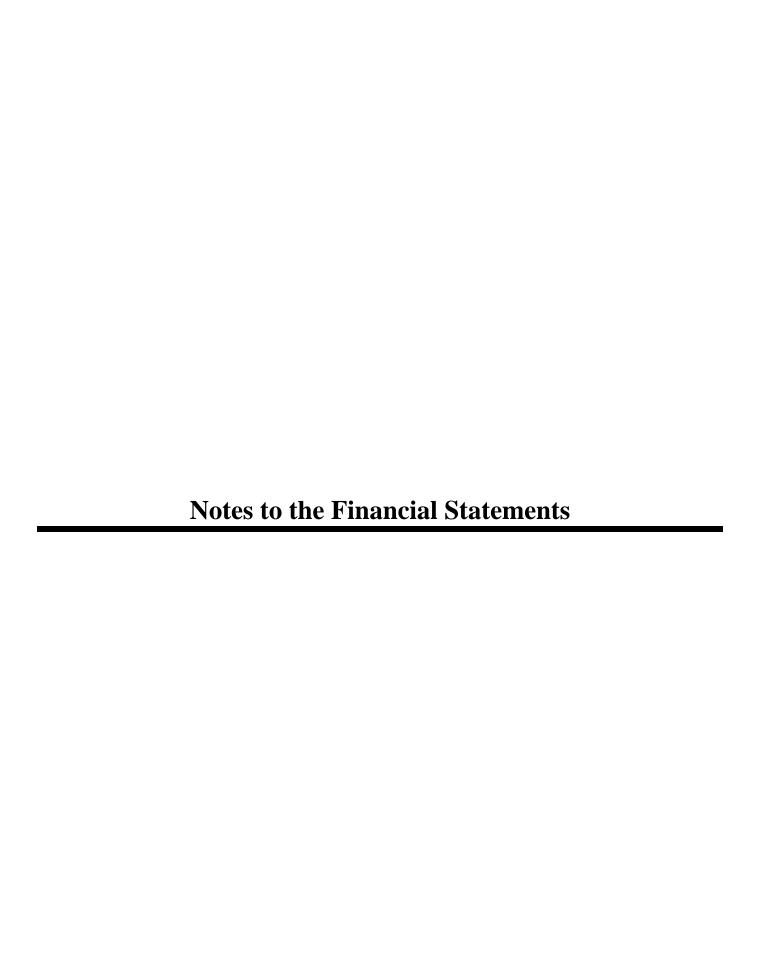
Current Assets						
Cash and Equivalents Inventory	\$ 217,638 5,075					
Total Current Assets	222,713					
Non Current Assets						
Capital Assets, (Net of Accumulated Depreciation)	1,062,589					
TOTAL ASSETS	<u>\$ 1,285,302</u>					
LIABILITIES AND NET ASSETS						
Current Liabilities						
Accounts Payable	\$ -					
TOTAL CURRENT LIABILITIES	<del>_</del>					
TOTAL LIABILITIES	<del>_</del>					
Net Assets						
Investment in Capital Assets Unrestricted	1,062,589 222,713					
TOTAL NET ASSETS	1,285,302					
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 1,285,302</u>					

Statement of Revenues, Expenses, and Changes in Net Assets Year Ended June 30, 2005

OPERATING REVENUE:	
Leases and Rentals	\$ 44,162
Donations	35,118
Fuel Sales	33,849
Miscellaneous	4,578
TOTAL OPERATING REVENUES	117,707
OPERATING EXPENSES:	
Contract Management Services	23,167
Other Contractual	5,668
Fuel Expenses	23,875
Insurance	8,261
Depreciation Expense	47,936
Office Supplies	194
Repairs and Maintenance	1,313
Utilities	8,336
Miscellaneous	<u>19,106</u>
TOTAL OPERATING EXPENSES	<u>137,856</u>
TOTAL OPERATING INCOME (LOSS)	(20,149)
NON-OPERATING INCOME (EXPENSE):	
Interest Earnings	3,184
City Appropriations	3,000
Total Non-Operating Income (Expense)	6,184
Change in Net Assets	(13,965)
NET ASSETS, JULY 1	1,299,267
NET ASSETS, JUNE 30	<u>\$ 1,285,302</u>

	Year End June 30, 2005	
CASH FLOWS FROM OPERATING ACTIVITIES:		
Receipts from Customers Payments to Suppliers Net Cash Provided (Used) by Operating Activities	\$ 117,401 (89,920) 27,481	
CASH FLOWS FROM NONCAPITAL AND RELATED FINANCING ACTIVITIES:		
Appropriations Net Cash Provided (Used) by Noncapital and Related Financing Activities	3,000	
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:		
Acquisition and Construction of Capital Assets  Net Cash Provided (Used) by Capital and Related  Financing Activities	(45,485) (45,485)	
CASH FROM INVESTING ACTIVITIES:		
Interest on Investments Net Cash Provided (Used) by Investing Activities	3,184 3,184	
Net Cash Provided (Used) - All Activities	(11,820)	
Cash and Cash Equivalents at Beginning of the Year	229,458	
Cash and Cash Equivalents at End of the Year	\$ 217,638	
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:		
Operating Income (loss) Adjustments to Reconcile Operating Income to Net Cash	(20,149)	
Provided by Operating Activities:  Depreciation Expense Change in Assets and Liabilities:	47,936	
Accounts and Other Payables	(306)	
Net Cash Provided by Operating Activities	\$ 27,481	

**Statement of Cash Flows** 



#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Frankfort City - County Airport Authority, conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental entities. The Authority is classified as a business-type activity in accordance with GASB Statement #34. The following is a summary of the significant accounting policies used by the Authority:

#### **A – Reporting Entity:**

The financial statements of the Authority include the following operations: Airport management and hanger lease management. The operations listed above are included because the Authority has direct oversight responsibility over each operation.

The Authority was incorporated on August 3, 1995, by the City of Frankfort, Michigan, under provisions of Act No. 206, of 1957, as amended, for the purpose to plan, promote, acquire, construct, improve, enlarge, extend, own and maintain an airport. The Board consists of two members appointed by the City of Frankfort, two members appointed by the County of Benzie and one member from the public.

#### **B** – Basic Financial Statements

The basic financial statements (i.e., the statement of net assets and the statement of revenues, expenses and changes in net assets) report information on all of the nonfiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements.

#### **C – Measurement Focus, Basis of Accounting and Financial Statement Presentation:**

The basic financial statements are reported using the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

All other revenue items are considered to be available only when cash is received by the government.

Private-sector standards of accounting issued prior to December 1, 1989 are generally followed in the financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The government has elected not to follow private-sector standards issued after November 30, 1989 for its business-type activities.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Business-type activity funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of our proprietary funds relate to charges to customers for rent and sales. Operating expenses for proprietary funds include the cost of sales and services, and administrative expenses. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses. There is only one major fund, the operating fund.

#### D - Assets, Liabilities, and Net Assets or Equity

<u>Bank Deposits and Investments</u> – Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value. Deposits are recorded at cost.

<u>Inventories and Prepaid Items</u> – Fuel inventory is capitalized using the first-in first-out average cost method of valuation. All other inventories, including the cost of supplies, are expensed when purchased. Expenditures for insurance and similar services are expensed when paid.

<u>Capital Assets</u> – Capital assets, which include property, plant, and equipment, infrastructure assets (e.g., runways, sidewalks, and similar items) are reported. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

<u>Depreciation</u> – Property, plant, infrastructure and equipment are depreciated using the straight-line method over the following useful lives:

Buildings40 yearsBuilding and Improvements20-30 yearsEquipment and Vehicles5-10 years

<u>Use of Estimates</u> – The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the reporting period. Actual results could differ from those estimates.

#### NOTE 2 - CASH AND EQUIVALENTS

#### **Statutory Authority**:

Michigan law (Act 196 PA 1997) authorizes the Authority to deposit and invest in one or more of the following:

- a. Bonds, securities and other obligations of the United States or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts or depository receipts of a financial institution that is eligible to be a depository of funds belonging to the State under a law or rule of this State or the United States.
- c. Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and matures not more than 270 days after the date of purchase.
- d. Repurchase agreements consisting of instruments listed in a.
- e. Bankers acceptance of United States banks.
- f. Obligations of this State or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- g. Mutual funds registered under the investment company act of 1940, Title I of Chapter 686, 54 Stat. 789, 15 U.S.C. 80a-1 to 80a-3 and 80a-4 to 80a-64, with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- h. Obligation described in a. through g. if purchased through an interlocal agreement under the urban cooperations act of 1967, 1967 (Ex Sess) PA 7, MCL 124.501 to 124.512.
- i. Investment pools organized under the surplus funds investment pool act, 1982 PA 367, 129.111 to 129.118.
- j. The investment pools organized under the local government investment pool act, 1985 PA 121, MCL 129.141 to 129.150.

#### NOTE 2 - CASH AND EQUIVALENTS: (Continued)

The Authority's deposits are in accordance with statutory authority. The Authority's deposits are located in a local financial institution. All deposits are carried at cost.

Balance Sheet Account	<u>Cash Items</u>			
Cash and equivalents	\$ 217,638	Checking Savings		2,845 214,793
	\$ 217,638		<u>\$</u>	217,638
	Insured	Uninsured	Bank Balance	Carrying Amount
Deposits per Financial Statement Checking and Savings	ts: \$ 100,000	<u>\$ 118,757</u> <u>\$</u>	218,757	<u>\$ 217,638</u>

#### **Investment and Deposit Risk**

Interest rate risk. State law limits the allowable investments and the maturities of some of the allowable investments as identified in the above list of authorized investments. The Authority's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

*Credit risk*. The Authority's investment policy does not have specific limits in excess of state law on investment credit risk. The Authority has no investments for which ratings are required.

Custodial credit risk. Custodial credit risk is the risk that in the event of a bank failure, the Authority's deposits may not be returned. State law does not require and the Authority does not have a policy for deposit custodial credit risk. As of year end, \$118,757 of the Authority's bank balance of \$218,757 was exposed to credit risk because it was uninsured and uncollateralized.

#### NOTE 3 - CAPITAL ASSETS

Capital Asset activity for the Authority for the current year was as follows:

	Balance 07/01/04	Increases	Decreases	Balance 06/30/05
Business-Type Activity: Capital assets not being depreciated:				
Land	\$ 132,70	00 \$ 45,485	\$ -	<u>\$ 178,185</u>
Capital assets being depreciated:				
Buildings	835,07		_	835,074
Improvements	307,94		-	307,947
Equipment	142,10	- 00	-	142,100
Vehicles	29,17	<u> -                                   </u>		29,172
Subtotal	1,314,29	<u> -</u>		1,314,293
Less accumulated depreciation for:				
Buildings	223,92	29 17,502	-	241,431
Improvements	67,22	· · · · · · · · · · · · · · · · · · ·		85,116
Equipment	79,13	· · · · · · · · · · · · · · · · · · ·		85,840
Vehicles	11,66	5,834	-	17,502
Subtotal	381,95	53 47,936		429,889
Net Capital Assets being Depreciated	932,34	40 (47,936		884,404
Total Capital Assets – Net of Depreciation	\$ 1,065,04	<u>\$</u> (2,451	) <u>\$</u>	<u>\$ 1,062,589</u>

#### NOTE 4 - COMMITMENTS AND CONTINGENCIES:

<u>Grant Assistance</u> – The Authority receives significant financial assistance from state and federal agencies in the form of various grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreement and is subject to audit by the grantor agency. Any disallowed claims resulting from such audits should become a liability of the applicable fund of the Authority.

#### NOTE 5 - SUBSEQUENT EVENTS:

During fiscal 2005, the Authority executed a continuing grant with the Michigan Department of Transportation for the purchase of adjacent properties, surveys and land improvements in the amount of \$325,000. During August 2005, the Authority continued to promote purchase offers for properties in the amount of \$200,850, which will be paid for by the grant proceeds when received.

#### NOTE 6 - RELATED PARTIES:

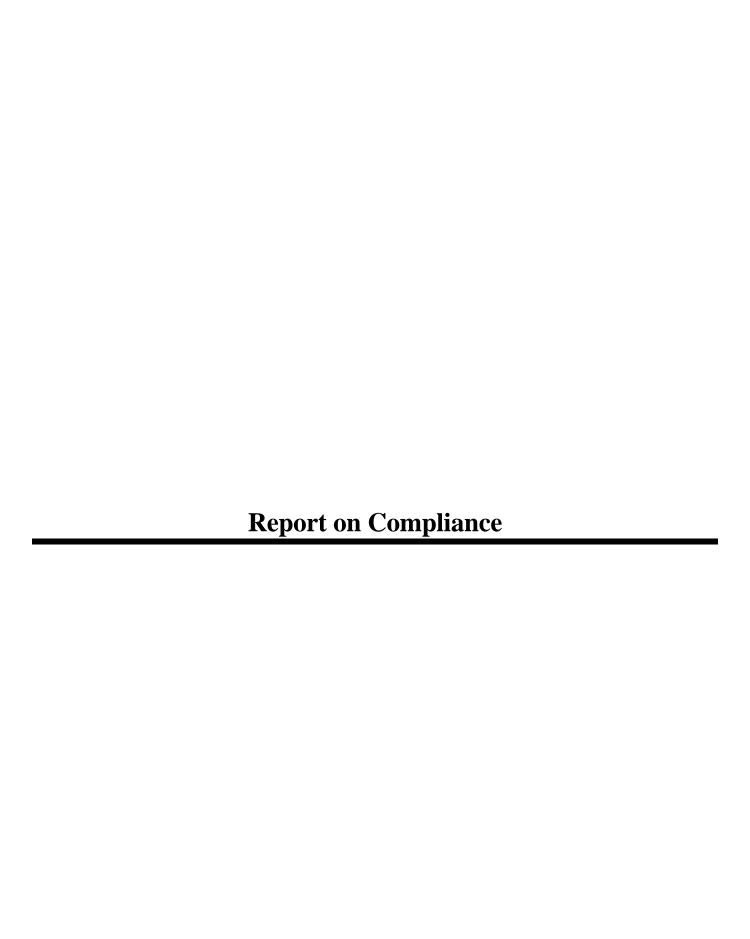
The County of Benzie, Michigan – Treasurer's Office provides accounting and related financial services to the Frankfort City - County Airport Authority at no charge. The Treasurer of the Authority is also the Treasurer of the County who performs transactions in the normal course of operations for the Authority.

#### NOTE 7 - RISK MANAGEMENT:

The Authority is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Authority was unable to obtain general liability insurance at a cost it considered to be economically justifiable. The Authority joined together with other governments and created a public entity risk pool currently operating as a common risk management and insurance program. The government pays an annual premium to the pool for its automobile, property, general liability, and Worker's Compensation insurance coverage. The agreement provides that the pool will be self-sustaining through member premiums and will reinsure through commercial companies for claims in excess of \$250 for each insured event.

The Authority continues to carry commercial insurance for all other risks of loss. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

The pooling agreement allows for the pool to make additional assessments to make the pool self-sustaining. The Authority is unable to provide an estimate to the amounts of any potential additional assessments.





# ANDERSON, TACKMAN & COMPANY, PLC CERTIFIED PUBLIC ACCOUNTANTS

**KINROSS OFFICE** 

PHILLIP J. WOLF, CPA, PRINCIPAL SUE A. BOWLBY, CPA, PRINCIPAL KENNETH A. TALSMA, CPA, PRINCIPAL

DEANNA J. MAYER, CPA

MEMBER AICPA
DIVISION FOR CPA FIRMS
MEMBER MACPA
OFFICES IN
MICHIGAN & WISCONSIN

# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Members of the Board Frankfort City - County Airport Authority Frankfort, Michigan 49635

We have audited the financial statements of the business-type activity and major fund, of the Frankfort City County Airport Authority as of and for the year ended June 30, 2005, which collectively comprise the Frankfort City - County Airport Authority's financial statements and have issued our report thereon dated September 28, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller of the United States.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the Frankfort City - County Airport Authority's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide an opinion on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Frankfort City - County Airport Authority's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of the Board, management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Anderson, Tackman & Company, PLC Certified Public Accountants

anderson Jackman Co. P.C.

September 28, 2005



# ANDERSON, TACKMAN & COMPANY, PLC CERTIFIED PUBLIC ACCOUNTANTS

**KINROSS OFFICE** 

PHILLIP J. WOLF, CPA, PRINCIPAL SUE A. BOWLBY, CPA, PRINCIPAL KENNETH A. TALSMA, CPA, PRINCIPAL

DEANNA J. MAYER, CPA

MEMBER AICPA
DIVISION FOR CPA FIRMS
MEMBER MACPA
OFFICES IN
MICHIGAN & WISCONSIN

#### REPORT TO MANAGEMENT

Members of the Board Frankfort City – County Airport Authority Frankfort, Michigan 49635

We have audited the financial statements of the Frankfort City - County Airport Authority as of and for the year ended June 30, 2005, and have issued our reports thereon dated September 28, 2005. Our professional standards require that we make several communications to you, the purpose of which is to assist you with additional information regarding the scope and results of the audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

## Our Responsibility under U.S. Generally Accepted Auditing Standards and Government Auditing Standards

Our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement and are fairly presented in accordance with accounting principles generally accepted in the United States of America. Because of the concept of reasonable assurance and because we did not perform a detailed examination of all transactions, there is a risk that material errors, irregularities, or illegal acts, including fraud and defalcations, may exist and not be detected by us.

As part of our audit, we considered the internal control structure of the Frankfort City – County Airport Authority. Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for safeguarding assets and for maintaining the structure of the internal control system to help assure the proper recording of transactions.

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of Frankfort City – County Airport Authority's compliance with certain provisions of laws, regulations, contracts, and grants. However, the objective of our tests was not to provide an opinion on compliance with such provisions.

#### **Significant Accounting Policies**

Management has the responsibility for selection of appropriate accounting policies. In accordance with the terms of our engagement, we will advise management of the appropriateness of the accounting policies and their application. The significant accounting policies used by the Board are described in Note 1. No new accounting policies were adopted and the application of existing policies was not changed during the fiscal year. We noted no transactions entered into by the Board during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you, or transactions for which there is a lack of authoritative guidance or consensus.

#### **Management Judgments and Accounting Estimates**

Some accounting estimates are utilized in financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. Estimated useful lives of capital assets are examples.

#### **Significant Audit Adjustments**

For purposes of this letter, professional standards define a significant audit adjustment as a proposed correction of the basic financial statements that, in our judgment, may not have been detected except through our auditing procedures. These adjustments may include those proposed by us but not recorded by management that could potentially cause future financial statements to be materially misstated, even though we have concluded such adjustments are not material to the current financial statements. Our audit adjustments, individually and in the aggregate, have a significant effect on the financial reporting process.

#### **Disagreement with Management**

For purposes of this letter, professional standards define a disagreement with management as a matter, whether significant or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### **Consultation with Other Independent Accountants**

In some cases, management may decide to consult with other accountants about accounting and auditing matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the financial statements or a determination of the type of auditor's opinion to be expressed on those statements, our professional standards require the consulting accountant to advise us as to determine the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### **Difficulties Encountered in Performing the Audit**

We encountered no significant difficulties in dealing with management in the performance of our audit.

#### **Comments and Recommendations**

#### **Bank Accounts (Prior)**

The Authority's cash is combined with the common cash of Benzie County. The Authority should remove its cash from the County's common cash and open its own bank account with its board members as authorized signers.

Status: Bank accounts were separated after year end; however, the accounts still utilize the Benzie County federal identification number. The Authority's number should be placed on all bank accounts.

#### **Policies** (Prior)

The Authority has been following the policies of the County of Benzie. Michigan law requires that a governmental entity adopt its own investment policy. The Authority should also adopt policies for the following: conflicts of interest, credit cards, capitalization of fixed assets, purchasing and procurement, and cash management.

Status: The Authority adopted and implemented several policies during 2005.

#### Fixed Assets (Prior)

The Authority should perform a reconciliation of its fixed assets on a biennial basis to ensure fixed assets records are kept current and in agreement with those amounts on the financial statements.

Status: No change.

#### **Conclusion**

We would like to express our appreciation, as well as that of our staff for the excellent cooperation we received while performing the audit. If we can be of assistance in implementing these recommendations, please contact us.

This report is intended solely for the information and use of the Members of the Board, finance committee, management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Anderson, Tackman & Company, PLC Certified Public Accountants

anderson Jackman, Co. P. C.

September 28, 2005